TENEX

CAPITAL MANAGEMENT

The Tenex Effect

The use of operating leverage, rather than simply financial leverage, to generate investment performance.

How Tenex is Different

The Tenex senior team is comprised of seasoned hybrid operators and investors who work collaboratively with management to help create sustainable long-term value. Tenex provides both operational and financial resources to portfolio companies to help achieve value creation plans.

Investment Characteristics

Size		Target Platforms of \$3-\$40 Million of EBITDA; add-ons of any size
Primary Sectors		Diversified Industrials, Business & Tech Enabled Services, Healthcare
Transaction Types:	Ť.	Target majority equity investing in primarily family/founder-owned businesses that include seller roll, as well as corporate carve-outs and sponsor owned assets
Geography		U.S. & Canada

Tenex Funds to date >\$2.4 Billion

- Tenex Capital Partners I (2011). \$453 Million
- Tenex Capital Partners II (2016): \$814 Million
- Tenex Capital Partners III (2020): \$1.2 Billion

Hybrid Team of Operators & Investors

Operating	& Investing					Professional	
MIKE GREEN		JOE COTTONE		PERRIN MONROE	GABE WOOD	BEN KRAMER	STEPHENS JOHNSON
CEO, MD	MD	MD	MD	MD	MD	CFO & CCO	MD, BD & IR
	RYAN MACINTYRE	TAYLOR CHRISTMAS	KIT YORK	DUNCAN MCKINNE	Y	HELEN WRAY	KEVIN DOYLE
	PRINCIPAL	VICE PRESIDENT	VICE PRESIDENT	VICE PRESIDENT		PRINCIPAL, IR	DIRECTOR, BD
	KEVIN BROWN	TED CARUSO	HARSHIL PATEL	LAUREN VAVRUSKA	۱ I	SAMANTHA ACRI	AGA MIKOLAJCZYK
	SR. ASSOCIATE	SR. ASSOCIATE	SR. ASSOCIATE	SR. ASSOCIATE		VP, FINANCE	SR. ASSOCIATE, FINANCE
	JOHNNY MAIER ASSOCIATE	CHIARA MARZI ASSOCIATE	JONATHAN MATTOS ASSOCIATE	AK SCHIPPER ASSOCIATE		CHARLOTTE YU ASSOCIATE, FINANCE	ALESSANDRA CATALANO HR MANAGER

Operating Advisors⁽¹⁾

General Operation	ons Leadership		Subject Matter Experts 🛛 🔘 Lean 🔵 Digital			
DAVID BROOKS BOB DIBETTA		IGOR AZEVEDO	MICAH WOOD OALEX AVILA			
SR. OPERATING ADVISOR SR. OPERATING ADVISOR		OPERATING ADVISOR	SR. OPERATING ADVISOR SR. OPERATING ADVISOR			
LEV RUSSELL BAMMERLIN	BRUCE CORNELL	LEV DAVIDSON	ISSAC AXELROD JOHN BERRY OPERATING ADVISOR OPERATING ADVISOR OPERATING ADVISOR			
OPERATING ADVISOR	OPERATING ADVISOR	OPERATING ADVISOR				
GREG SCHUH	NICK SPAETH	MATT WHEELER	OVISHAL MADAN MARTIN MOORE GREG TABAK BEN WHITEKER OPERATING ADVISOR OPERATING ADVISOR OPERATING ADVISOR OPERATING ADVISOR			
OPERATING ADVISOR	OPERATING ADVISOR	OPERATING ADVISOR				

⁽¹⁾This page does not include Operating Advisors who have been seconded into portfolio companies on a full-time basis and may re-join the Tenex Operating Advisor pool at a later date. Operating Advisors are NOT Affiliates of Tenex. They are retained as Fund and portfolio company resources. The compensation of such individuals as well as expenses reimbursed will generally be borne by the relevant Fund or portfolio company with respect to which such advisor provides consulting services, and such, compensation as well as any fees received from portfolio companies, will not offset the management fees payable by the Limited Partners of the applicable Fund.

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For more information, contact Stephens Johnson (sjohnson@tenexcm.com) / Kevin Doyle (kdoyle@tenexcm.com)

Current Investments (as of Q4-22)

Diversified Industrials			Add-ons Completed
BIG BØLT	Manufacturer of specialty fasteners requiring highly responsive turnaround times and quality assurance	2019	1
Sonline Labels	Provider of custom printed and blank labels	2020	1
Rahmers)	Manufacturer of sweet baked goods known for its handheld snack pies (dba JJ's Bakery)	2021	1
Oliver inc.	Provider of paper-based specialty packaging solutions, including folding cartons, blister packaging, and labels	2022	1
	Provider of high-end regional residential landscaping	2022	-
PAVING LLC	Provider of parking lot maintenance and repair services to businesses throughout the U.S., Canada, and Puerto Rico	2022	-
Business & Tech Enabled Services			Add-ons Completed
h p g	Designer / supplier of diverse promotional products, primarily within hardgoods	2013	9
∕>BeneSys	Provider of third party administration (TPA) services to Taft-Hartley clients	2015	3
ORBUS	Designer, manufacturer, and distributor of exhibits, displays, signage, and graphics	2019	2
Terryberry	Provider of employee recognition solutions through its proprietary 360 Recognition platform, including years of service, performance & social award programs	2019	4
G	Provider of terminal, cabin, ramp, cargo, and security services to the U.S. airline industry	2020	2
© SELAY	Remote staffing company providing assistants, bookkeepers, website specialists, & social media strategists	2021	-
SuitedConnector	Digital customer acquisition provider to the mortgage, insurance, and home services market	2021	-
NetworkCoverage Technology Sold Street Parketer	Purpose-built, cloud-first MSP, designed to deliver the best solutions that align IT needs to business outcomes and be a strategic partner to its clients	2022	-
Healthcare		Year Invested	Add-ons Completed
	Compass Health Brands is a manufacturer and distributor of home medical equipment and related products	2013	6
Team Select	Operates Medicare home health care, pediatric / long-term care, mobile outpatient therapy, and Certified Nursing Assistant training in AZ/CO/MO/TX	2017	10
SMILE DESIGN DENTISTRY	Dental service organization with 38 clinics operating across Central Florida	2018	15
Black Diamond networks	Provider of professional staffing solutions, focused on high-end, technical roles across life sciences, engineering, and technology	2021	1

Representative Realized Investments¹



¹ Note: Realized Investments include certain investments in which Tenex has sold a majority stake, but may still hold minority equity. List is representative and not comprehensive. Disclaimer: This website is for informational purposes only. Tenex Capital Management, L.P. does not make investment management services available to the public. Under no circumstances should any material at this site be considered as an offer to sell or a solicitation of any offer to buy an interest in any investment fund managed or advised by Tenex Capital Management, L.P. Past performance does not guarantee future results.